

Lessons from the Learning Review of the Ford Foundation's Strengthening Human Rights Worldwide global initiative (SHRW)

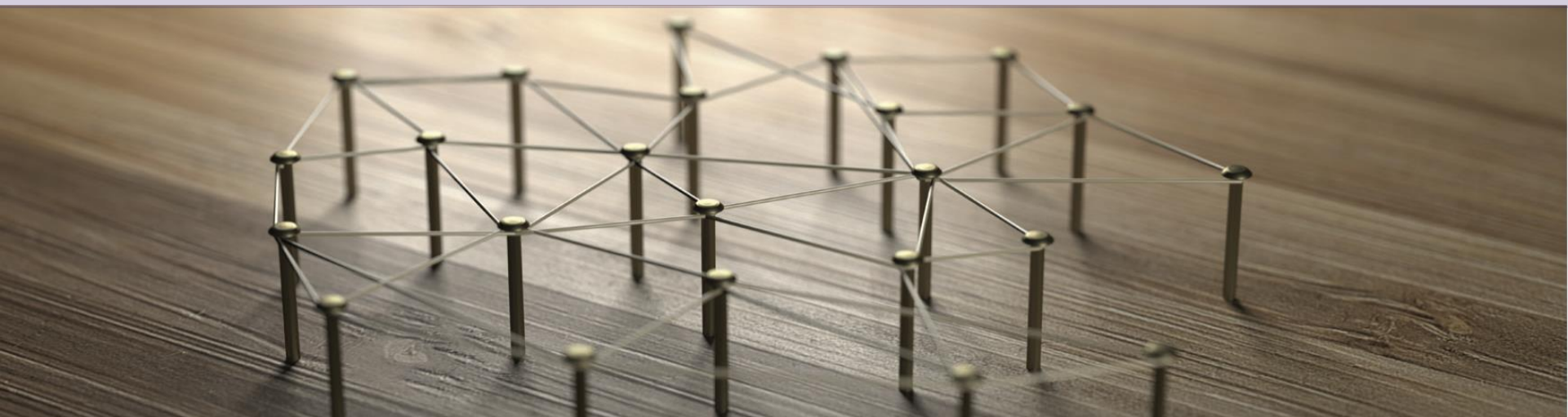


Webinar: Human Rights Funders Network
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Methodology

- **Grantee engagement**
- **Document reviews**
- **Interviews** – 69 people
- **Social network analysis** grantees and matched groups
- **Survey** – 23 funders; 14 additional experts
- **Case studies**
- **Outcomes harvesting** – 1250 outcomes of grantees' work 2014-2016.



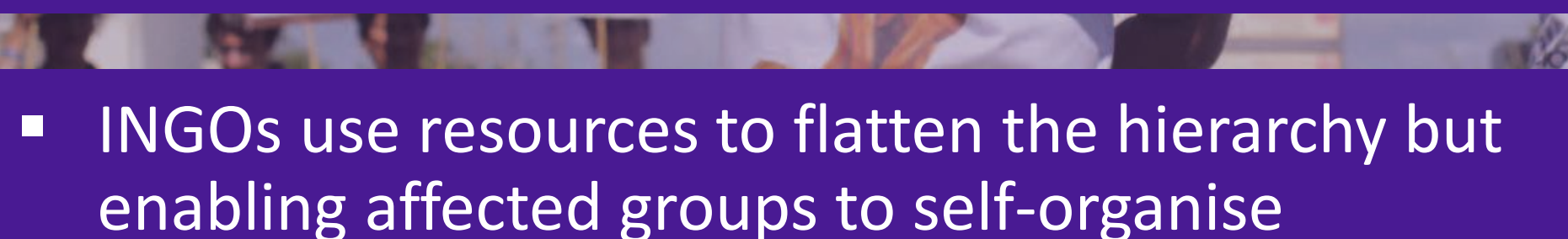
Traditional inequitable, hierarchical models are being replaced by a more open mosaic-like dynamic

THE HUMAN RIGHTS MOVEMENT





Traditional inequitable, hierarchical models are being replaced by a more open mosaic-like dynamic

- Southern groups network, produce & disseminate knowledge, and establish collaborations without waiting for INGO invitations
 - INGOs use resources to flatten the hierarchy but enabling affected groups to self-organise
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THE HUMAN RIGHTS SYSTEM:

Traditional dependence on INGO agendas shifts to southern groups' own agency

- Southern groups move their own agendas at whatever forums are most strategic – local, national, regional, international
- INGOs shift from using southern cases to collaborating
- Membership-based INGOs' governance enables cross-regional influence on priorities & practices

FUNDING IMPLICATIONS: Long term core funding provides national and Global South groups stability, autonomy & flexibility which increases their strategic capacity to:

- **Create** their own collaborations
- **Initiate** evidence-gathering & analysis
- **Shape** their strategic arguments
- **Choose** who to ally with
- **Choose** who to target whether at local, national, regional or international levels
- **Identify** what of their experiences could be useful to others globally



organising for social change

FUNDING

interventions to
shift a field

- Jointly & transparently negotiate theory /theories of change including what outcomes will be considered signs of progress
- Invest in relationship-building across NGOs, social movements & INGOs AND between funders & grantees
- Invest in institutional capacity strengthening, enabling & managing leadership transitions & choice of technical support
- Allow national groups to share funding with others & generally emphasize ethical ways of working
- Be realistic about the relationship between time and money



THANK YOU !

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Slide

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To download the SHRW Review, click [here](#).

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