### Theory of Change

**Strategy A**  
HRFN organizes diverse human rights funders into a global network where they can build relationships across issue areas, approaches, and geographies.

**Outcome 1**  
Human rights funders have stronger, more trusted, and collaborative relationships with each other, human rights activists, and practitioners.

**Strategy D**  
HRFN equips its members to put knowledge and relationships into practice in their own and their institutions’ grantmaking.

**Outcome 4**  
Human rights funders decide how and what to fund in ways that are influenced by human rights movements, adaptive, risk-taking, and informed by context and evidence.

**Strategy B**  
HRFN creates spaces and platforms for funders to reflect, dialogue, problem solve, and learn from other funders, human rights activists, and practitioners—particularly about emerging issues and funding gaps.

**Outcome 2**  
Human rights funders are more knowledgeable about effective grantmaking practices, human rights trends and the human rights funding landscape, the shifting context of philanthropy, and their own value-add.

**Strategy E**  
HRFN gathers evidence, builds external partnerships, and fosters connections that enable its members to advocate to other philanthropic sectors to expand funding for human rights.

**Outcome 5**  
Human rights funders decide how and what to fund in coordination and collaboration with peer funders and informed by joint learning.

**Strategy C**  
HRFN uses its unique vantage point to produce and curate resources on grantmaking practice and research on trends and gaps in human rights funding.

**Outcome 3**  
Human rights funders have a shared vision of effective grantmaking. It should be influenced by human rights movements, adaptive, risk-taking, and informed by context and evidence.

**Outcome 6**  
Human rights funders, both individually and collaboratively, influence other philanthropic sectors to expand funding for human rights with a focus on emerging issues and funding gaps.

**ULTIMATE GOAL**  
Philanthropy is effectively resourcing human rights work and movements.